



MACS Supporting Children & Young People

Annual Report and Financial Review

YEAR ENDED 31 MARCH 2025



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Legal and Administrative Information

Trustees
 Mr Michael Dawson
 Mrs Ligouri Dobbin
 Mr Stephen Green
 Mr Albert Hamilton
 Ms Sandra McKillop
 Mr John Meikleham
 Ms Aideen O'Neill
 Ms Karen McCorry
 Mr Andrew Tubman
 Mr Gregg Yarnell
 (Appointment 29 August 2024)
 Mrs Joanne McDonnell
 (Appointment 27 February 2025)

Charity Number NIC100923

Company Number NI044482

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 BT7 3GG

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 BT7 1JG

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 28 Hill Street
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 BT1 2LA



Young Person Story

Arianna

Arianna experienced significant loss from a young age. She lost her mum in early childhood and went to live with her aunt at just 12 years old. Further bereavements followed, including the death of her grandmother and later her aunt as she approached adulthood. These losses disrupted Arianna's sense of stability and security during crucial developmental years.

After her aunt's death, Arianna returned to live with her father. While he provided financial support, he had never been her primary caregiver, and the home environment became increasingly difficult due to his alcoholism. Arianna's mental health deteriorated, but for a long time she struggled in silence.

The Challenge

At 21, Arianna reached a crisis point and disclosed the impact of her home situation to her GP. This led to a referral to social services and onward referral to MACS. Unable to remain at home, Arianna became homeless and spent time sofa surfing between friends' and family members' homes, with no secure or stable accommodation.

She was also living with the trauma of a serious car accident, which had left her fearful of travelling and attending appointments independently.

MACS Support

MACS began supporting Arianna through its Floating Support service, meeting her where she was and responding to her immediate and longer-term needs.

Her support worker provided holistic, wrap-around support, including:

- Emotional and practical support during a period of homelessness
- Accompaniment to health, legal and welfare appointments
- Support to re-engage with driving lessons following trauma
- Guidance through the benefits system and financial entitlements
- Advocacy and support with the Housing Executive

Arianna describes this support as life-changing:

"I didn't realise help like this existed. He helped me with all the aspects of my life that I needed help with. A lot of people don't have parents who are able to do stuff for them, but MACS helped me with every little thing that I needed."

Outcomes and Impact

With consistent, tailored support, Arianna secured safe accommodation and now has the keys to her own flat. Beyond housing stability, she has rebuilt her confidence, resilience and sense of purpose.

Encouraged by MACS, Arianna enrolled in a short course at Ulster University focused on Early Adversity and Developmental Trauma. This sparked a passion for learning, and she has since completed further courses in related subjects.

Reflecting on her journey, Arianna said:

"The courses helped me understand my own feelings and behaviours and how they'd been shaped by my early experiences. I hope one day I'll be able to use this insight and knowledge to help others the way MACS has helped me."

She plans to enrol in a psychology or counselling degree and hopes to pursue a career supporting other young people.

Looking Forward

Arianna believes that without MACS, her future would have looked very different:

"If it hadn't been for MACS, I hate to think where I'd be now. Possibly homeless or on the street. Instead, I feel hopeful about my future."

Her story highlights the power of early intervention and long-term, compassionate support. With the right help at the right time, young people facing homelessness can move towards stability, independence and hope.



CEO Foreword



During 2024–25, MACS continued to respond to rising levels of housing insecurity, poverty and mental health need affecting children and young people across Northern Ireland.

Demand for our services remained high, particularly among care experienced young people, those leaving custody and children requiring early emotional support. Against this backdrop, our staff and volunteers demonstrated extraordinary commitment, working alongside young people with compassion, professionalism and determination.

This year we strengthened governance and accountability, completed a major digital transformation programme, launched a new brand and website, and embedded our new Strategic Plan for 2024–2028. We expanded partnerships locally, nationally and internationally, sharing learning on homelessness prevention and bringing innovation back to Northern Ireland.

Thank you to our statutory partners, funders, corporate supporters and Trustees for their trust and collaboration. Most importantly, thank you to the young people who allow us to support them at pivotal moments in their lives.

Kate Martin

Kate Martin
Chief Executive Officer

Who We Are

MACS Supporting Children & Young People supports children and young people aged 6 to 25 across Northern Ireland who are experiencing or at risk of homelessness, poor mental health, family breakdown, involvement in the justice system, or other significant challenges.

We deliver services across Belfast, Lisburn, Newry and Downpatrick, working in communities, schools, supported housing projects and family homes. Our approach is trauma informed, strengths based and rooted in partnership.

Our Vision

An end to youth homelessness in Northern Ireland.

Our Mission

Together we will empower young people on their journey to find a safe place to call home and build brighter futures.

Our Values

Everything we do as an organisation is underpinned by our core values. We live these values in the way we interact with colleagues, children and young people and all external stakeholders.

Togetherness

We share responsibility to end youth homelessness in Northern Ireland through connection, partnership and collective action.

Resilience

Inspired by young people's strength, we learn, adapt and grow while sticking with each other.

Compassion

We provide caring, belief driven support rooted in hope.

Dignity

We are non judgemental and inclusive, valuing diversity, challenging discrimination and creating safe spaces for all.

Empowerment

We support young people to transform their lives and find a safe place to call home.

Purpose

We act with integrity, accountability and practical action in pursuit of positive change.

Our Services

Supported Housing Service

The Supported Housing Service supports young people leaving care and homeless young people to make the transition to interdependence and their own tenancy. We do this by providing individualised support to young people that is led by, and tailored to their needs. Support is based on identified needs and is complemented by a range of one-to-one and group work interventions. The Supported Housing Service includes:

- 18 self-contained flats located at University Street, Belfast for care leavers aged 16 to 21.
- 8 self-contained flats located at English Street, Downpatrick for 3 care leavers, 3 young homeless, 1 short-term assessment flat for 16-17 year-old young homeless, and 1 assessment flat for unaccompanied minors.
- 7 self-contained flats located at Canal Street, Newry for care leavers aged 16-21.
- 9 self-contained flats located at Longstone Street, Lisburn for 3 care leavers, 4 young homeless, 1 short-term assessment flat for 16-17 year-old young homeless, and 1 assessment flat for unaccompanied minors.

Wellbeing Service

The Wellbeing Service provides one-to-one support, mentoring, and group work for children and young people aged 16-25 across the South Eastern Trust areas. This service uses volunteers to inspire children and young people by nurturing their dreams and aspirations and to provide social opportunities promoting positive mental health.

Floating Support Service

MACS Floating Support consists of four services in Belfast, Lisburn, Newry and Downpatrick. We offer voluntary, flexible, and person-centered holistic services to young people aged 16-25 to address homelessness or the risk of homelessness and to enable them to establish and maintain interdependent living in the community. Each young person will have a tailored support plan that addresses identified individual needs. We are contracted to provide support to 127 young people in Greater Belfast, 72 young people in Lisburn, 25 young people in Newry, and 79 young people in Downpatrick and the surrounding areas at any one time.

Shared Tenancy

Working in partnership with the Northern Ireland Housing executive, MACS Shared Tenancy Project offers an affordable housing option for 40 young people aged 18-25 who are leaving care, facing homelessness, or in need of stable accommodation. By providing shared living spaces, the project not only helps reduce the financial burden of housing but also creates a supportive environment where young people can combat loneliness and isolation. Living with others in similar situations fosters a sense of community and belonging. Alongside this, MACS staff offer practical and emotional support, helping tenants build essential life skills, grow in confidence, and move toward independent living.

Prison Resettlement

MACS People Prison Resettlement Project supports 20 young people aged 16-25 as they transition from custody back into the community. The project aims to reduce reoffending by providing tailored, one-to-one support before and after release, helping young people access safe accommodation, education, employment, and mental health services. MACS staff work closely with each individual to build trust, stability, and resilience, empowering them to make positive choices and create a more secure and independent future.

Space to Grow

Space to Grow is an early intervention, emotional wellbeing service delivered by MACS Supporting Children and Young People, in partnership with The Children's Society, as part of a national project funded by BBC Children in Need's A Million & Me initiative. It is designed to support children and young people aged 8-13 years old nationwide so that they can feel happier, supported, and safer. Through Space to grow, The Children's Society along with MACS and Children First in Scotland are working in partnership to encourage innovative solutions for targeted early support and build a body of evidence that we can use, as a sector, to improve the systems around young people so that they can get the right support at the right time.

With Space to grow, children can get the help they need to understand and deal with their feelings, build strong relationships, and communicate. Whether it's one-to-one support, joining a workshop, or speaking to a specialist project worker online or by phone, children can get the support that's right for them exactly when they need it. There's advice, information, and resources for parents and carers too.

Led By You

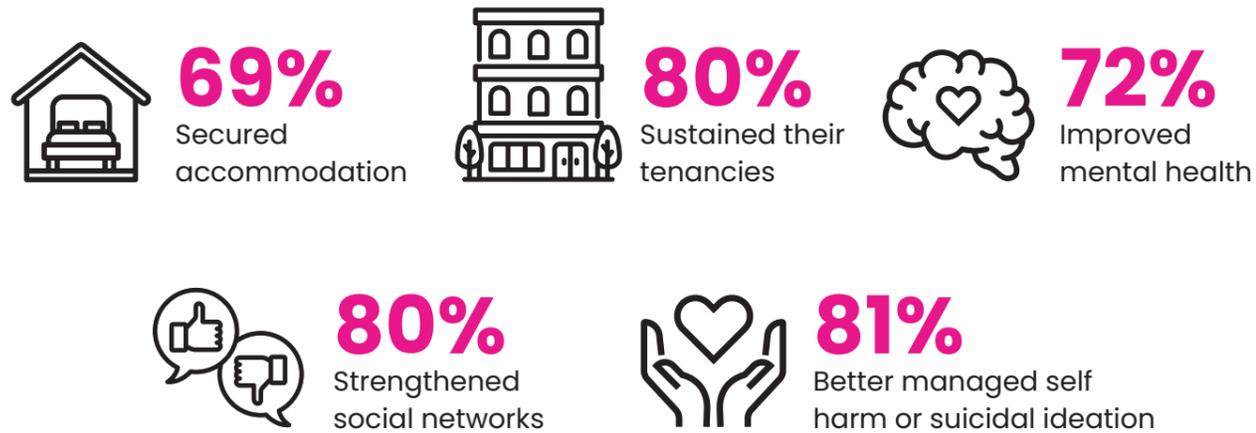
Led by You supports young people to get involved, and have their say and it provides them with opportunities to influence how we do things at MACS. Young people can become young leaders, participate in forums and locality-based subgroups, and get involved in MACS fundraising and volunteering opportunities.



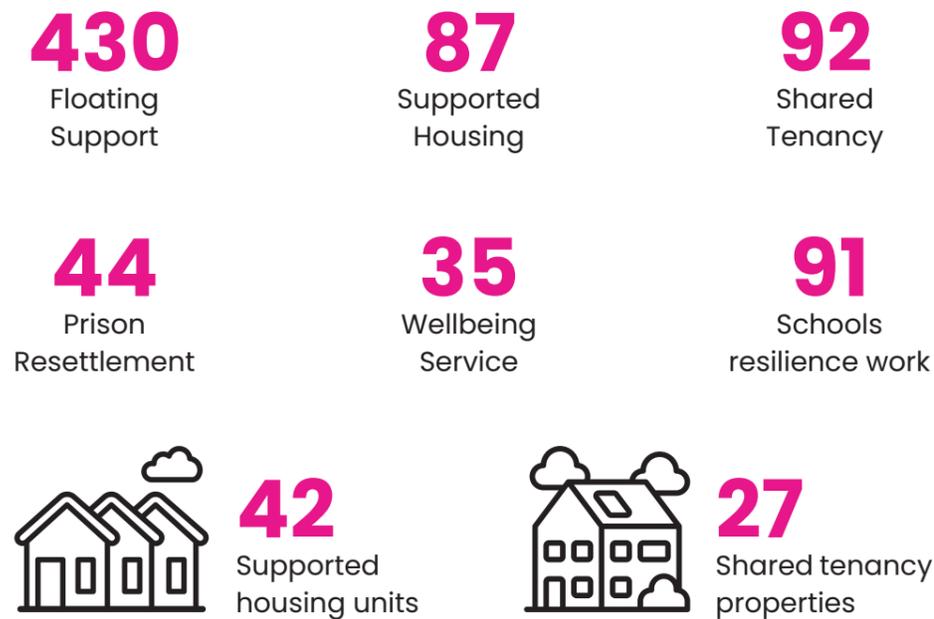
Our Impact

During 2024–25 MACS supported **731 young people** across Northern Ireland.

Outcomes



Supported through:



Who We Help

Young people come to MACS at moments of major change.

Some are moving on from care for the first time. Some are facing eviction or family breakdown. Some are returning to the community after custody. Some are struggling with anxiety, trauma or low confidence.

Our services are voluntary, flexible and shaped around the goals young people set for themselves.

We work alongside young people, building trust, protecting dignity and helping them develop the skills and confidence to move toward independence.





Young Person Story

Lauren

Lauren was placed into care at the age of three and remained in the care system until she turned 18. While in care, she experienced significant instability and trauma, alongside managing a lifelong physical disability. Despite having strong academic ability, she was repeatedly told that university was not an option for her.

As she approached adulthood, Lauren's placement broke down. At 18, she found herself suddenly homeless, moving from her foster home to emergency accommodation with no clear plan or support network in place.

The Challenge

Lauren was still studying for her A-levels when she became homeless. She was placed in a hostel in Belfast, an environment that felt unsafe, chaotic and overwhelming.

Living alone for the first time, she struggled with basic daily tasks and was exposed to situations far beyond what she had previously experienced. The impact on her mental health was severe. While she tried to continue attending school, the lack of stability and support took its toll, and she ultimately had to leave before completing her final exams.

Lauren describes this period as one of intense isolation, vulnerability and fear, at a time when she was already carrying unresolved childhood trauma.

MACS Support

After several months in emergency accommodation, Lauren moved into supported accommodation provided by MACS. This marked a turning point.

Through MACS, Lauren received individualised, trauma-informed support that focused on listening, understanding and rebuilding her confidence. For the first time, she felt seen as a whole person rather than defined by her care experience or homelessness.

Lauren describes the support as life-changing:

"Going to MACS and having that individualised support, where staff took the time to listen to you and care about your story, really helped set things into motion and make a change."

Alongside MACS support, Lauren also began working with a therapist, which helped her process trauma and regain a sense of control over her life.

Outcomes and Impact

With stable accommodation and consistent support, Lauren began to rebuild her confidence, independence and aspirations.

She returned to education and is now in her second year of a microbiology degree at Queen's University Belfast. She hopes to pursue a career in medical diagnostics, something she had once been told would never be possible.

Reflecting on her journey, Lauren speaks openly about the importance of having just one person who takes the time to listen and believe in a young person:

"Sometimes it only takes one person to listen to you. For me, having people who took the time to understand my experiences made all the difference."

Looking Forward

Lauren has chosen to share her story in the hope that it challenges assumptions about young people in care and those experiencing homelessness.

"If I can bring hope to even one young person in care or facing homelessness, then it will have been worth it."

Her journey demonstrates the impact of early intervention, safe accommodation and compassionate, long-term support. With the right help at the right time, young people can move beyond crisis and build futures defined by choice, dignity and opportunity.



Strategic Aims & Looking to the Future

Our Strategic Aims

Innovating Services

Completing digital transformation, strengthening communications and improving systems.

Building Capacity

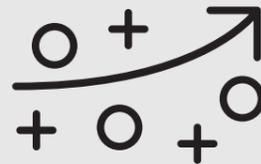
Strengthening governance, increasing partnerships and growing awareness of MACS.

Supporting Our Workforce

Recruitment, retention, wellbeing and professional development.

Advocacy and Prevention

Growing homelessness prevention, trauma informed practice and participation.



Aim 1: Innovate and transform service delivery for young people

- 1.1 Improve efficiency in project management
- 1.2 Undertake an end to end digital transformation programme
- 1.3 Develop our website and social media presence.

Aim 1 HIGHLIGHTS

- Digital Transformation – All MACS data moved to the cloud, all staff trained and using SharePoint – New HR system Hark implemented.
- New Digital Marketing role recruited
- New brand book developed
- New digital strategy developed for 2025–2026
- New website developed
- Increase in digital engagement
- Reaccredited for Cyber Essentials

Aim 2: Building capacity to support more young people

- 2.1 Deliver a high standard of governance and accountability in our organisation
- 2.2 Increase our accreditations and awards
- 2.3 Increase public and stakeholder knowledge of our organisation
- 2.4 Develop partnerships and new funding opportunities

Aim 2 HIGHLIGHTS

- New balanced scorecard developed and implemented
- New Committee structure embedded, and Board meetings completed
- Internal audits completed on Risk Management and Information Management and commenced on Health and Safety
- IIP Gold achieved until 2027
- SP accreditation achieved until 2027
- Shortlisted for 2 Chartered Institute of Housing awards and a CO3 Leadership award.
- Presented shared tenancy at the International Youth Homeless Conference in Canada
- Increased local government presence including meeting with First and Dept First Ministers, Minister for Communities, British Irish Council and local MLA's.
- Launched our New Strategic Plan 2024-2028
- Increased organizational events and published a MACS Newsletter
- Delivered our annual SleepOut event.
- Became a member of Centrepont and increased National networking



Aim 3: Providing Sustainable and Reliable Services for young people

- 3.1 Implement a recruitment and retention strategy
- 3.2 Support and develop our highly skilled and motivated staff team
- 3.3 Implement an income generation strategy

Aim 3 HIGHLIGHTS

- All funding contracts received an uplift
- Increased staff salaries
- Turnover reduced to 33%
- Carried out 54 recruitment drives
- Recruited 31 new members of staff
- Reviewed 24 HR policies and introduced 3 new
- Introduced Health Shield for all staff
- Improved HR systems with changes to induction, exit questionnaires, and appraisal.
- Started to explore opportunities to increase fundraising
- Signed up to new donation site Enthuse
- Staff Appreciation- set up of "Cheers for Peers" on MACS Staff Portal for staff to award recognition to colleagues.
- Live Well Work Well Action plan established to promote improving staff health in the workplace. – two health champions trained
- Payroll savings scheme introduced in conjunction with Clonard Credit Union
- Became accredited as a Safe Place Zero Tolerance to Domestic Violence and as a Disability Confident employer.
- All Managers trained on QuickBooks, monthly Finance Meetings held with Managers and new terms of reference developed
- 10 Finance Policies reviewed and 4 new introduced

Aim 4 Driving advocacy, collaboration and partnership to deliver positive outcome for young people

- 4.1 Develop existing and new housing options for homeless young people and young people leaving care
- 4.2 Grow our focus on prevention of homelessness for young people
- 4.3 Implement Housing First for Youth Model
- 4.4 Develop services for young people seeking asylum and UASC
- 4.5 Develop a collaborative and specialist approach toward therapeutic interventions.
- 4.6 Actively raise the voice of young people with lived experience
- 4.7 Increase population of young people in service creation and development

Aim 4 HIGHLIGHTS

- Strategic alignment with the NIHE Youth Homeless Action plan working with New Foundations and Homewards to deliver new opportunities next year
- Increase in referrals to the Prison resettlement service and presentations made to the Heads of Children's services
- Developed a trauma informed practice model – 3 year action plan in place for the organization
- Increased our shared tenancies properties to 27 including 3 new properties outside of Belfast
- Consolidated our 4 Floating support contracts into 1
- Launched a new 'Space to Grow' project in partnership with The Children's Society
- Secured and delivered 'More Than a Roof' grants to all our housing young people
- Secured 25,000 euro's from the Ireland Fund to deliver Heart in the Community grants
- Delivered Every Youth Housing fund and Education and Training Bursaries
- Joined the Upstream UK Network
- The Centrepoint team visited MACS
- Attended the European Housing First Conference, Centrepoint conference, and attended networking events.
- Attendance at the All-Party Groups for Housing, Participation and the Community and Voluntary Sector
- Young people service reviews completed

Looking Ahead 2025-26

In the coming year, MACS will focus on strengthening our ability to support even more children and young people across Northern Ireland, while continuing to advocate for long-term systems change.

Our priorities include:

Strengthening fundraising capacity

We will continue to grow our fundraising function, supported by Every Youth, enabling us to diversify income streams and invest in preventative and early-intervention services.

Celebrating 35 years of MACS

We will mark our 35th anniversary by celebrating the impact of our work, the voices of young people, and the partnerships that have helped shape MACS over more than three decades.

Embedding trauma-informed practice

We will progress the roll-out of a trauma-informed model across the organisation, ensuring all staff are equipped to respond to young people with empathy, consistency and evidence-based approaches.

Expanding homelessness prevention in schools through Upstream

Working with NIHE's New Foundations programme, we will launch and embed **Upstream**, strengthening early intervention and helping identify and support young people before crisis points are reached.

Risk Management

To identify the strategic and corporate risks that threaten the work of MACS, we apply the principles of risk management through a comprehensive risk register. The Board of Directors has developed controls through a mix of systems, people, policies, procedures, contracts and other activities developed to mitigate, transfer or avoid identified risks.

The risk register is reviewed by the Governance and Risk Committee quarterly with a Summary Corporate Risk Register reviewed at each Board meeting. The following process outlines key areas of responsibility in relation to effectively managing the risk register:

- MACS SMT monitor external and internal changes for new risk potential and changes in the residual values of existing risks

Launching new pilot projects

We will commence new initiatives including Flourish in partnership with Hays and EY, Personal Payments alongside the Centre for Homelessness Impact, and Future Builders with Every Youth, testing innovative approaches to improving outcomes for young people.

Increasing participation and youth voice

We will prioritise participation by developing Young People Action Groups and forums, ensuring lived experience continues to shape service design, evaluation and advocacy.

Implementing our communications plan

We will deliver a refreshed communications strategy to raise awareness of MACS' work, strengthen public engagement and amplify young people's voices across Northern Ireland.

Exploring a Northern Ireland Youth Homelessness Coalition

We will work with partners across the sector to explore the creation of a NI-wide coalition focused on collaboration, shared learning and collective advocacy to end youth homelessness.

- MACS SMT provides a summary of major and new risks identified for each Board meeting together with an evaluated risk score and proposed controls and mitigation measures
- MACS SMT provides a summary of issues that may impact on the residual value of existing risks, and actions that may be required
- MACS Board reviews the summary and approves or updates the risk evaluation, actions and ownership, The summary risk register is then updated to note the controls/mitigations as agreed with the Board.
- MACS Board reviews all Critical Risks to maintain a close watching brief on the implementation of controls and mitigations.

MACS work involves working with vulnerable young people and a risk culture has been cultivated to protect both those who use the services and staff.

This Risk Register is informed by operational risk registers across all service lines/functions.

Management of risk is a standing agenda item on monthly SMT meeting agenda, leadership meeting agendas, Health & Safety meeting agendas and supervision meetings.

MACS Risk Register focuses on the following areas:

- Governance
- Operations
- Finance
- External Factors / Reputation
- Legal, Regulation and Compliance

In addition, MACS has in place an Internal Audit strategy (2023-2026). During the year, the following internal audits were completed:

- Risk Management
- Information Management

Reserves Policy

MACS Supporting Young People would experience financial difficulties if its income dropped suddenly or was to run in the future at a level considerably lower than today. If the fall were of a temporary nature caused by a delay in reviewing contractual arrangements, then reserves would be needed to cover the income lost during the temporary period. In determining the level of reserves required, it is necessary to assess how long it would take to wind up MACS and the cost to run it during this period, assuming a major fall in its level of income such that it no longer remained viable to continue to operate.

Allowance would also need to be made for termination costs such as redundancy and early settlement of leases and any legal and other professional fees arising during this process.

In line with guidance issued by the Charity Commission, it would appear prudent to set aside reserves representing approximately three months' income or a figure of £400,000 (whichever is smaller) which should be adjusted each year to allow for both inflation and any major increase in running costs.

The actual reserves at the year-end were approximately £1,000,731 which is in line with the company's target. The Trustees will closely monitor this situation each year.

Induction and Training of Trustees

New Trustees and committee members receive an induction upon appointment to the Board which covers their roles as Directors and as Trustees. They are briefed on their legal obligations under charity and company law, the requirements of the Charity Commission, the content of the Memorandum and Articles of Association, the Strategic Plan, the decision making processes, and recent financial and operational performance of the organisation. Board members are invited to meet the Senior Management Team as part of their induction to learn more about the work of MACS. Trustees are encouraged to attend training to support them in their duties.

Committees

MACS has three committees in place to support the governance processes.

These are:

- Finance and Audit Committee
- Operations Committee
- Governance and Risk Committee

Each committee is guided by a Terms of Reference and has a quorum of Trustee representatives. The Committees report on progress of delivering the strategic and operational plans and make recommendations relating to them to the full Board. The committees meet a minimum of four times per year.

Business Continuity Planning

The organisation has in place a Business Continuity Plan it can refer to in the event of a significant business interruption.

Senior Management Team

Kate Martin	Chief Executive Officer
Emma McGinnity	Head of Corporate Services
Ciara Scollay	Head of Floating Support and Outreach Services
Trina Harpur	Head of Housing

The trustees, who are also the directors for the purpose of company law, and who served during the year and up to the date of signature of the financial statements were:

Trustees

Mr Michael Dawson
 Mrs Ligouri Dobbin
 Mr Stephen Green
 Mr Albert Hamilton
 Ms Laura-Lee Harbinson (Resigned 5 June 2025)
 Ms Andrea McCooke (Resigned 21 November 2024)
 Ms Sandra McKillop
 Mr John Meikleham
 Ms Aideen O'Neill
 Ms Karen McCorry
 Mr Andrew Tubman
 Mr Gregg Yarnell (Appointment 29 August 2024)
 Mrs Joanne McDonnell (Appointment 27 February 2025)

Statement of trustees' responsibilities

The trustees are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the trustees to prepare financial statements for each financial year. Under that law, the trustees have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). The financial statements are required by law to give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue its activities.

The trustees are responsible for maintaining proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Statement as to disclosure of information to auditors

In so far as the trustees are aware;

- there is no relevant audit information of which the charity's auditors are unaware and
- the trustees have taken all reasonable steps that they ought to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

Auditor

HM Chartered Accountants, have completed their second audit in a three year agreement 2023-2025.

The above report has been prepared in accordance with the special provision of Part 15 of the Companies Act 2006 relating to small companies.



Young Person Story

Aoife

Aoife grew up experiencing instability from an early age. Family breakdown linked to parental addiction meant she spent time in care before later living with extended family. While Aoife attended school, her home life was unpredictable, and much of her struggle remained hidden from those around her.

At school, Aoife often relied on the kindness of friends and their families for everyday support. Although she appeared to be coping, she was experiencing hidden homelessness, without a consistent or secure place to call home.

The Challenge

After leaving school, Aoife moved to Belfast hoping for independence and a fresh start. Unfortunately, the accommodation she secured became unsafe, and with no alternatives available, she found herself homeless.

For a period of time, Aoife slept rough, surviving day to day and becoming increasingly isolated. The impact on her mental health and wellbeing was significant, and she began to withdraw, feeling ashamed and unsure where to turn.

Like many young people facing homelessness, Aoife's situation deteriorated quickly due to instability, fear and a lack of trusted support.

MACS Support

A chance encounter with a youth worker at a soup kitchen became a turning point. Being recognised and listened to without judgement opened the door to meaningful support.

Through MACS, Aoife received practical help to stabilise her housing situation alongside emotional support to rebuild her confidence. MACS worked with her to explore safe accommodation options and supported her to re-engage with education and employment opportunities at a pace that felt right for her.

For Aoife, being treated with dignity and compassion was key:

"I was met with understanding, not judgement. That made all the difference."

Outcomes and Impact

With consistent, tailored support, Aoife secured stable accommodation and began rebuilding her life. She returned to work and later chose to enrol at university, studying Community and Youth Work.

Drawing on her lived experience, Aoife developed a strong desire to support other young people facing homelessness. She now works within the youth homelessness sector, using her insight to help others find safety, stability and hope.

Looking Forward

Aoife's journey highlights the hidden nature of youth homelessness and the importance of early, compassionate intervention.

Her story shows that with belief, trust and the right support at the right time, young people can move beyond crisis and build futures shaped by purpose and possibility.



Structure, Governance & Management

MACS Supporting Children & Young People is a company limited by guarantee and a registered charity in Northern Ireland. The organisation operates in line with charity law, company law and the Charities SORP.

Strategic oversight is provided by a voluntary Board of Trustees who are responsible for setting direction, safeguarding the organisation and ensuring accountability to funders, regulators and the young people we support.

The Board is supported by three committees:

- Finance and Audit
- Operations
- Governance and Risk

Day to day management is led by Chief Executive Officer Kate Martin, supported by the Senior Management Team.

Trustees receive induction and ongoing training and meet regularly to review performance, risk and strategy. A comprehensive risk register is maintained and reviewed quarterly, supported by internal audits and business continuity planning.

The charity is a company limited by guarantee, not for profit and not having a share capital, governed by its Memorandum and Articles of Association dated 11th February 2021. It is a company incorporated under the Companies Act 2006. The company is a charity recognised by the Commissioners of Revenue and Customs (No XR13060). MACS completed registration with Northern Ireland Charity Commission on the 25th November 2014 (NIC100923).

The Charity is managed by the Senior Management Team and is under the control of the Board of Trustees. The day-to-day running of the charity is carried out by Kate Martin (Chief Executive Officer).

Financial Review

During the year MACS generated total income of **£3.4 million**, primarily from statutory partners alongside rental income and fundraising.

Total expenditure was **£3.3 million**, reflecting continued investment in frontline services and staff.

Reserves at year end stood at **£1.1 million**, in line with MACS' reserves policy and providing stability for the organisation.

Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Independent auditor's report

Opinion

We have audited the financial statements of MACS Supporting Children & Young People (the 'charity') for the year ended 31 March 2025 which comprise the statement of financial activities, the statement of financial position, the statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2025 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law.



Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 and the Charities Accounts and Reports Regulations (Northern Ireland) 2015 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees’ report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the statement of trustees’ responsibilities, the trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charity’s ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor’s responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2008 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor’s report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the company through discussions with directors and/or senior management, and from our commercial knowledge and experience of the sector;

We focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the company, including Companies Act 2006, taxation legislation, data protection, anti-bribery, employment, environmental and health and safety legislation

- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the company’s financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations;

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates set out in Note 2 were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions;

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance;
- enquiring of management as to actual and potential litigation and claims; and
- reviewing correspondence with HMRC and the company’s legal advisors;

Use of our report

This report is made solely to the company’s members, as a body, in accordance with section 391 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company’s members those matters we are required to state to them in an auditor’s report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company’s members as a body, for our audit work, for this report, or for the opinions we have formed.

Angela Craigan (Senior Statutory Auditor) for and on behalf of HM Chartered Accountants

**Chartered Accountants
Statutory Auditor**

6th Floor East Tower
Lanyon Plaza
Belfast
Co. Antrim
BT1 3LP



**STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT
FOR THE YEAR ENDED 31 MARCH 2025**

	Notes	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £	Unrestricted funds 2024 £	Restricted funds 2024 £	Endowment funds 2024 £	Total 2024 £
Income from:								
Donations and legacies	3	-	2,997,657	2,997,657	-	2,723,731	-	2,723,731
Charitable activities	4	378,873	15,986	394,859	461,594	300	-	461,894
Other trading activities	5	5,183	38,567	43,750	5,410	15,882	-	21,292
		384,056	3,052,210	3,436,266	467,004	2,739,913	-	3,206,917
Expenditure on:								
Charitable activities	6	352,583	2,989,698	3,342,281	498,142	2,769,954	-	3,268,096
Total expenditure		352,583	2,989,698	3,342,281	498,142	2,769,954	-	3,268,096
Net income/ (expenditure)		31,473	62,512	93,985	(31,138)	(30,041)	-	(61,179)
Transfers between funds		-	-	-	101,349	-	(101,349)	-
Net movement in funds	7	31,473	62,512	93,985	70,211	(30,041)	(101,349)	(61,179)
Reconciliation of funds:								
Fund balances at 1 April 2024		969,258	37,368	1,006,626	899,047	67,409	101,349	1,067,805
Fund balances at 31 March 2025		1,000,731	99,880	1,100,611	969,258	37,368	-	1,006,626

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

**STATEMENT OF FINANCIAL POSITION
AS AT 31 MARCH 2025**

	Notes	2025 £	2025 £	2024 £	2024 £
Fixed assets					
Tangible assets	10		352,586		350,417
Current assets					
Debtors	11	59,022		36,838	
Cash at bank and in hand		857,731		877,315	
		916,753		914,153	
Creditors: amounts falling due within one year	12	(168,728)		(257,944)	
Net current assets			748,025		656,209
Total assets less current liabilities			1,100,611		1,006,626
The funds of the charity					
Restricted income funds	13		99,880		37,368
Unrestricted funds	14		1,000,731		969,258
			1,100,611		1,006,626

The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 March 2025.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The members have not required the company to obtain an audit of its financial statements under the requirements of the Companies Act 2006, for the year in question in accordance with section 476.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the trustees on

.....

Mr Stephen Green
Trustee

Company registration number NI044482 (Northern Ireland)

STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 MARCH 2025

Notes	2025 £	2025 £	2024 £	2024 £
Cash flows from operating activities				
Cash (absorbed by)/ generated from operations	17	(2,819)		85,850
Investing activities				
Purchase of tangible fixed assets		(16,765)	(8,136)	
Net cash used in investing activities		(16,765)		(8,136)
Net cash generated from financing activities		-		-
Net (decrease)/ increase in cash and cash equivalents		(19,584)		77,714
Cash and cash equivalents at beginning of year		877,315		799,601
Cash and cash equivalents at end of year		857,731		877,315

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

1 Accounting policies

Charity information

MACS Supporting Children & Young People is a private company limited by guarantee incorporated in Northern Ireland. The registered office is 303 Ormeau Road, Belfast, BT7 3GG.

1.1 Accounting convention

The financial statements have been prepared in accordance with the charity's governing document, the Companies Act 2006, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)". The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, modified to include the revaluation of freehold properties and to include investment properties and certain financial instruments at fair value. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors or grantors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

Endowment funds are subject to specific conditions by donors that the capital must be maintained by the charity.

1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Fixtures and fittings	33% straight line
Computers	33% straight line

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.9 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other

Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

1.10 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3 Income from donations and legacies

	Restricted funds 2025 £	Restricted funds 2024 £
Grants	2,997,657	2,723,731
Dormant Accounts	60,000	-
NIHE - Supporting People SLA	1,983,684	1,908,175
Public Health Agency	97,077	93,706
Southern Trust	108,016	90,072
South Eastern Trust	366,530	374,233
Belfast Trust	326,462	251,294
Heart of the Community	21,499	6,251
Space to Grow	30,450	-
Other	3,939	-
	2,997,657	2,723,731

4 Charitable activities

	Unrestricted funds 2025 £	Unrestricted funds 2024 £
Rental income	365,970	416,415
MACS fundraising activities	28,889	45,479
	394,859	461,894
Analysis by fund		
Unrestricted funds - general	378,873	461,594
Restricted funds	15,986	300
	394,859	461,894

5 Other trading activities

	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £
Other income	5,183	38,567	43,750	5,410	15,882	21,292

6 Expenditure on charitable activities

	Charitable activities 2025 £	Charitable activities 2024 £
Direct costs		
Staff costs	2,582,160	2,505,864
Depreciation and impairment	14,596	21,166
Establishment costs	410,361	403,044
Staff expenses & travel	31,427	31,960
Legal & professional fees	64,774	77,517
Communications and IT	75,579	68,400
Audit fees	4,800	4,800
Other office expenses	28,977	26,011
Staffing training	30,585	36,557
Memberships and subscriptions	3,842	8,291
Interest payable and similar charges	2,040	2,725
Activity and residential	93,140	81,761
	<u>3,342,281</u>	<u>3,268,096</u>
Analysis by fund		
Unrestricted funds	352,583	498,142
Restricted funds	2,989,698	2,769,954
	<u>3,342,281</u>	<u>3,268,096</u>

7 Net movement in funds

	2025 £	2024 £
The net movement in funds is stated after charging/(crediting):		
Fees payable for the audit of the charity's financial statements	4,800	4,800
Depreciation of owned tangible fixed assets	14,596	21,166

8 Employees

The average monthly number of employees during the year was:

	2025 Number	2024 Number
The average monthly number of employees during the year was:		
Staff	83	84
Employment costs		
Wages and salaries	2,514,682	2,442,960
Other pension costs	67,478	62,904
	<u>2,582,160</u>	<u>2,505,864</u>

The remuneration of key management personnel in the year was £226,815 (2024: £193,812). The key management personnel of the Charity comprises of 4 members of staff (2024: 4): the CEO, Head of Corporate Services, Head of Floating Support and Outreach Services and Head of Supported Housing.

The number of employees whose annual remuneration was more than £60,000 is as follows:

	2025 Number	2024 Number
£60,001 to £70,000	1	1

9 Taxation

The charity is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or section 252 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects.

10 Tangible fixed assets

	Freehold land and building £	Fixtures and fittings £	Computers £	Total £
Cost				
At 1 April 2024	335,000	156,664	138,152	629,816
Additions	-	-	16,765	16,765
At 31 March 2025	335,000	156,664	154,917	646,581
Depreciation and impairment				
At 1 April 2024	-	150,834	128,565	279,399
Depreciation charged in the year	-	5,830	8,766	14,596
At 31 March 2025	-	156,664	137,331	293,995
Carrying amount				
At 31 March 2025	335,000	-	17,586	352,586
At 31 March 2024	335,000	5,830	9,587	350,417

11 Debtors

	2025 £	2024 £
Amounts falling due within one year:		
Trade debtors	25,777	17,273
Other debtors	1,425	1,425
Prepayments and accrued income	31,820	18,140
	59,022	36,838

12 Creditors: amounts falling due within one year

	2025 £	2024 £
Other taxation and social security	-	86,699
Trade creditors	86,791	79,092
Other creditors	22,372	14,560
Accruals and deferred income	59,565	77,593
	168,728	257,944

13 Restricted funds

The restricted funds of the charity comprise the unexpended balances of donations and grants held on trust subject to specific conditions by donors as to how they may be used.

Movement in funds

	Balance at 1 April 2024 £	Incoming resources £	Resources expended £	Balance at 31 March 2025 £
Belfast Trust income	-	326,462	(326,462)	-
NIHE - Supporting People SLA	-	1,983,684	(1,983,684)	-
Fixed Asset Reserve	31,985	-	(8,766)	23,219
Public Health Agency	-	97,077	(93,486)	3,591
Southern Trust	-	108,016	(108,016)	-
South Eastern Trust	-	366,530	(366,530)	-
Every Youth	3,138	19,984	(23,122)	-
Dormant Accounts	-	60,000	(25,961)	34,039
Heart of the Community	-	21,500	(1,515)	19,985
Space to Grow	-	30,450	(13,021)	17,429
More Than a Roof	-	8,600	(6,983)	1,617
Other	2,245	29,907	(32,152)	-
	37,368	3,052,210	(2,989,698)	99,880

14 Unrestricted funds

The unrestricted funds of the charity comprise the unexpended balances of donations and grants which are not subject to specific conditions by donors and grantors as to how they may be used. These include designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes.

	At 1 April 2024 £	Incoming resources £	Resources expended £	Transfers £	At 31 March 2025 £
General funds	969,258	384,056	(352,583)	-	1,000,731
Previous Year:					
	At 1 April 2024 £	Incoming resources £	Resources expended £	Transfers £	At 31 March 2025 £
Revaluation reserve	-	-	-	101,349	101,349
General funds	899,047	467,004	(498,142)	-	867,909
	899,047	467,004	(498,142)	101,349	969,258

15 Events after the reporting date

There have been no material events, occurring after the reporting date that require adjustments to or disclosure in the financial statements.

16 Related party transactions

There were no disclosable related party transactions during the year (2024 - none).

17 Cash (absorbed by)/generated from operations

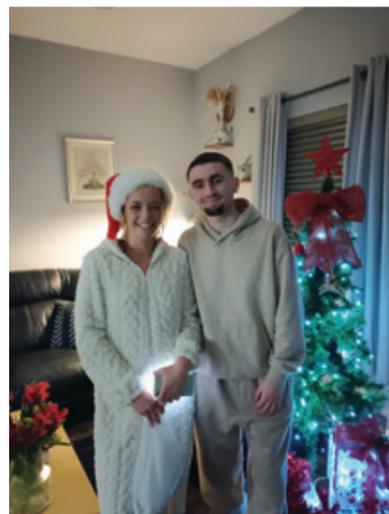
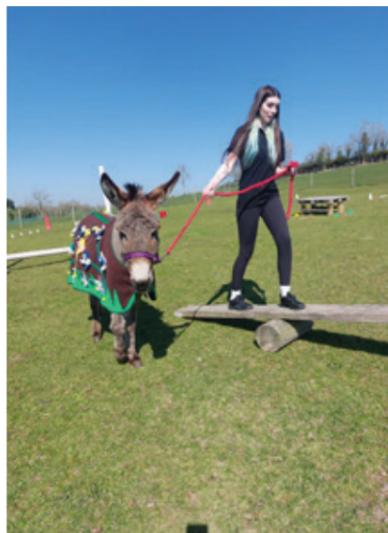
	2025 £	2024 £
Surplus/(deficit) for the year	93,985	(61,179)
Adjustments for:		
Depreciation and impairment of tangible fixed assets	14,596	21,166
Movements in working capital:		
(Increase)/decrease in debtors	(22,184)	6,745
(Decrease)/increase in creditors	(89,216)	119,118
Cash (absorbed by)/generated from operations	(2,819)	85,850

18 Analysis of changes in net funds

The charity had no material debt during the year.



A Year of Standing with Young People



Thank You

Everything MACS achieves is built on collaboration.

To the children and young people who place their trust in us, thank you for your courage, honesty and determination. You shape our services, challenge our thinking and inspire us every day.

To our staff and volunteers, thank you for your professionalism, compassion and commitment. Your willingness to stand alongside young people at their most difficult moments is the foundation of everything we do.

To our Trustees, thank you for your leadership, challenge and stewardship. Your guidance ensures MACS remains strong, accountable and ambitious for the future.

To our statutory partners, funders, corporate supporters, schools and community organisations, thank you for believing in our mission and working with us to prevent and end youth homelessness across Northern Ireland.

Together, we are helping young people find safety, stability and hope.

Together, we can end youth homelessness.



Head Office

303 Ormeau Road, Belfast, BT7 3GG
Tel: 028 9031 3163

Belfast Housing 028 9024 6220 | **MACS Downpatrick** 028 4461 5155
MACS Lisburn 028 9264 6329 | **MACS Newry** 028 3082 8312

www.macsni.org

Charity Number

NIC100923